



June 9, 2011

SUBJECT: Blue Rock Construction, Inc.

REFERENCE: Penn Jersey Paper Project, Blue Grass Road, Philadelphia, PA

To Whom it May Concern:

As the Eastern Region Development Director for DP Partners, I have been involved in a number of construction projects both in the Delaware Valley and elsewhere. However, a project with the complexities of the Penn Jersey Paper project is unusual.

The complexities encountered were not isolated to one particular aspect of the project. Design challenges, budget considerations and strict scheduling parameters combined with site constraints, labor issues and soils/wetlands impacts were factors requiring attention and resolution. These complexities made Blue Rock's outstanding performance all the more remarkable.

During the pre-construction phase, Blue Rock worked closely with Penn Jersey Paper and DP Partners to achieve budget objectives by providing numerous creative options allowing the team to formulate well informed and intelligent design decisions.

Blue Rock played a major role in satisfying all logistic requirements associated with the many challenges. The attention to detail in development of the Construction Phasing plan paid huge dividends during the construction phase for both the project schedule and budget. Ongoing communication with the entire team combined with Blue Rock's attentiveness to issues allowed for critical decisions to be made on a timely basis throughout the project.

Blue Rock's proactive management both in the field and office often resulted in issues being resolved before becoming real problems.

Blue Rock's professionalism and expertise provided all the necessary ingredients to make this project a success. Based on Blue Rock's performance on this, and other projects, I recommend them whole heartedly. Personally and professionally, I look forward to working with Blue Rock Construction on another project in the very near future.

Very truly yours,

DP Partners


James V. Mascaro
Eastern Regional Development Director

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