



Robert Schattner Center
Penn Dental Medicine

To Whom This May Concern:

As Head of Facilities for the University of Pennsylvania School of Dental Medicine, it is with utmost pleasure that I endorse the retention of the services of Blue Rock Construction and of Cameron Barr as Project Manager.

Last year, the SDM Family Practice had planned to renovate four office spaces to create expanded functional opportunities, with the goal of increasing patient revenue. Unfortunately, the company that was initially hired for this purpose could not complete the job and did not adhere to our budget requirements, resulting in our termination of their services. Blue Rock Construction was then hired to finish the job, which they in turn performed professionally and expeditiously, correcting errors committed by the previous contractor and saving the Family Practice a great deal of money and time.

For future projects, I recommend without reservation that we continue to have Blue Rock Construction be part of the bid process, convinced that they are professional, responsible, courteous, and completely conscientious about the budget. Also, Mr. Cameron Barr is an excellent project manager and a pleasure to work with. He is friendly, easy to work with, and has gained my trust fully.

I hope you will be receptive to this endorsement and will approve this recommendation.

Thanks in advance,

Amir Schinnar

Head of Facilities

University of Pennsylvania School of Dental Medicine

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