

October 10, 2016

Blue Rock Construction, Inc.  
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Re: Ritner Highway Infrastructure Project, Newville, Pa.

To whom it may concern,

I am pleased to provide this letter of reference for Blue Rock construction. I have had the opportunity to work with Blue Rock on several projects including most recently the Ritner Utility Infrastructure and Highway Improvement project, where Blue Rock operated as the general contractor. The project provided unique management challenges that Blue Rock consistently met. Blue Rock addressed the concerns of multiple public agencies (including PennDot), public utilities, engineering firms, municipal authorities, and the local residents.

The project demanded a highly accelerated construction schedule in a remote location. Blue Rock met the schedule through merging the talents of larger regional subcontractors with the services of local trades when required. This could not have been accomplished without Blue Rock's ability to create a team environment between the engineers, owner, and the construction team.

Highlighting some of the unique project challenges and Blue Rock achievements:

- Blasting massive quantities of limestone adjacent to a residential area and an open PennDot right of way.
- Demolition of the active *Stambaugh Farm*, with compassion towards the farm owner and preserving the farms milking operation.
- This included safely herding 200 head of cattle to facilitate the work and then securing community support to preserve the health of the animals.
- Finally, Blue Rock supported the farm owners move into improved living conditions.

The project was staffed with experienced project managers who were technically skilled and diligent in the reporting. Project costs and change directives were minimized for the owners' benefit. The project accounting was transparent and provided diligently.

I would not hesitate to use Blue Rock again or to recommending them to others. Blue Rock is a company that provides service beyond the requirements of the contract. If you would like to discuss my experience with Blue Rock any further, please feel free to contact me at 312-854-3097.

Sincerely,



Bob McCormick, Principal, Development  
Verus Partners, LLC.