

Alliance | HSP
industrial

October 10, 2022

Blue Rock Construction,

I am writing to express my gratitude towards Blue Rock Construction. The recently completed design and construction of our Delco Logistics Center in Eddystone was a great success. The team overcame numerous challenges to complete the project on time and they were one of the most talented groups I have ever worked with.

I am enjoying the other projects we have since started together and look forward to working with Blue Rock Construction on future projects.

Thank you to the whole Blue Rock team!

Sincerely

A handwritten signature in black ink that reads "Max Ryan". The signature is written in a cursive, flowing style.

Max Ryan

Director of Development

Alliance Partners HSP