

Hillwood Development Company

3000 Turtle Creek Blvd.

Dallas, TX 75219

(214) 303-5535



Nov. 21, 2022

Blue Rock Construction, Inc.

1275 Glenlivet Drive

Suite 330

Allentown, PA 18106

To Whom It May Concern:

Hillwood appreciates the Blue Rock team's steadfast perseverance to get this project over the goal line and deliver to our valued client, Samsung, a state-of-the-art, 1.2 million SF Class A industrial building.

Despite the many obstacles Blue Rock faced from supply chain to weather to material shortages, Blue Rock's project management team, led by Ray Wright, and its subcontractors implemented creative solutions and worked extremely close with the Samsung team and the City of Hazleton to minimize overall cost and schedule impacts."

Sincerely,

Christopher Fencel,

Vice President – Development

Northeast Regional Office